

Minutes of Meeting number TB7 of the Trust Board held on Thursday 26th May 2016 at 4.00 p.m. in the Green Room at Iwade School

Present: Mrs. Angela Edwards (Chair), Mrs. Katrina Ware (KW) (Executive Principal – EP), Mr.Stuart Adcock (SA), Mr. Mark Foster (MF), Mrs. Leanne Goodwin (LG), Mr. Graeme Lloyd (GL), and Mr. Karl Wiesmath (KWi).

In attendance: Mrs. Dee Stacey (DS) (School Business Manager –SBM)

Clerk to the Trustees: Mr. Martin Hydes

No.	Item/detail	Action
	Trustees had received the following documents in advance of the	
	meeting:	
	 Minutes of Trust Board 6 meeting on 17th March 2016 	
	 Minutes of Bobbing LGB meeting on 9th May 2016 	
	 Bobbing Terms 3 /4 SIP Up date 	
	 Bobbing Terms 5/6 Actions 	
	 Minutes of Iwade LGB meeting held on 16th May 2016 	
	 Finance Report from School Business Manager 19th May 2015 	
	 Health & Safety Risk Assessment – Bobbing School 	
	 Target Tracker Iwade 23rd May 2016 	
	 Target Tracker Bobbing 23rd May 2016 	
	 Academies Freedoms document - Judicium 	
	 Managing Complaints Policy 	
	 Staffing Structure – Timu Academy Trust 	
1.	Welcome and Introduction	
	The Chair welcomed all to the meeting. A particular welcome was	
	extended to three new trustees – Mr. Stuart Adcock, Mr. Mark Foster	
	and Mrs. Leah Goodwin each of whom provide a brief resume of the	
	their background and how they could contribute to trust governance.	
	The Chair explained that it had been decided to bring forward	
	proposed changes to the format of board meetings in that LGB chairs	
	and school principals would no longer be in attendance. Board	
	members would be provided with up-dates on each schools' progress	EP – future
	by the EP and LGB minutes would also be available for scrutiny.	meetings
2.	To Confirm Quoracy	
	The Chair ascertained that the meeting was quorate.	Clerk
3.	To Receive (and, if appropriate, accept) Apologies for Absence	
	None	
4.	Declaration of Business Interests	
	None declared other than those already registered.	
5.	Minutes of Meeting TB5 held on 17 th March	
	The minutes were accepted as a true and accurate record and signed by the chair.	Clerk
6.	Matters Arising from the Minutes	



6.1	2.1.1 Communication	
0.1	The Chair noted that she had attended both Bobbing and Iwade LGB	
	meetings.	
6.2	9. To Consider Finance Report	
	The SBM confirmed that a letter about an increase in charges for	
	Child's Play activities had been sent out to parents and noted that, to	
	date, no concerns had been raised.	
6.3	6.2 To Consider Risk Assessment	
0.5	The SBM reported that a risk assessment app had been looked at but	DS to send risk
	deemed unsuitable for the trust's needs. Trustees agreed that a	assessment
	working party should be convened to review risk assessment	documentation to
	documentation. SA and MF volunteered to join the working party and	SA/MF.
	the SBM confirmed that she would be sending them existing risk	Working party to
	assessment documentation.	report by the end of
	assessment about that ion.	term 6 (13 th July
		2016).
6.4	2.2.3 School Improvement/7.2 Signage	/-
	The EP reported that a company had been invited to quote for the	KW plus senior
	cost of enhancing the way vision and ethos were communicated to the	leaders to consider
	school community/visitors. Their quotation of £18k was being	ways of going
	considered by the trust.	forward and report
	Trustees accepted that some parts of the site such as the reception	at board meeting
	area were 'very tired' and in need of improvement.	on 13 th July 2016.
7.	To Receive a Report on Performance and Standards	•
7.1	Introduction	
	Trustees were provided with Target Tracker data for Bobbing and	
	Iwade schools and the EP commented as follows	
	 Following the end of national curriculum levels the school 	
	used its own assessment criteria as follows: working below	
	age related expectation; working at age related expectation;	
	working at/above age related expectation; and working above	
	age related expectation	
	 Pupil progress was crucial area of focus and was measured in 	
	'steps': 3 'steps' per year and 1 per term.	
	 Timu methods could be evaluated against national standards 	
	when they became available later in the summer and	
	adjustments made as appropriate	
	 Data was reviewed every 6 weeks throughout the year 	
	 Key stage 1 was teacher assessment and key stage 2 was a 	
	combination of teacher assessment and tests	
	 Separate data was available for pupil premium, FSM and SEN 	
	children as well as boys and girls in reading, writing and	
	mathematics	
7.2	Bobbing School Age Related Expectation (ARE) Summary Report and	
	Steps Attainment Summary	
	Trustees noted features of the Bobbing data as follows:	
	Key Stage 1	
	 Pupil premium children were performing well with 100.0% at 	
1	ARE	



- 14.3% of non pupil premium children were performing well below ARE
- The number of boys exceeding ARE at 6.7% was low

Key stage 2

• 83.3% of all pupils in maths were working within ARE

Progress

Reading

- 96.6% of pupils reading were on track to make good progress from KS1→KS2
- All pupil premium children were on track to reach ARE
- 8.3% of children were not expected to reach ARE

Writing

- 93.3% of children were making appropriate progress
- 100.0% of pupil premium children were making good progress

Mathematics

- Although 4 pupils were vulnerable to not meeting ARE their progress was still satisfactory
- Girls' progress was not as strong as boys

Trustees asked for clarification of the difference between SEN and Statemented children and were informed that an SEN child might have special needs such as dyslexia whilst a Statemented child had a formal document detailing a child's learning difficulties and the help that will be given.

Trustees enquired about funding for children in these categories and were advised that the school could apply for high needs funding at £1k per month to support a teaching assistant for each child.

Trustees noted that more families were requesting mainstream education for their children rather than provision at a special school.

Trustees noted that data might be affected by the increased expectations of children in the new KS2 curriculum.

7.3 Iwade Age Related Expectation (ARE) Summary Report and Steps Attainment Summary

Trustees noted features of the Iwade data as follows:

Key Stage 1

- 90.9% of girls and 77.8% of boys were working at/above ARE
- Pupil premium children were working at ARE but not exceeding it
- The performance of girls reflected national trends with 90.9% working at/above ARE compared to 77.8% of boys
- 3.75 of boys were working above ARE in writing compared to 24.2% of girls (though data collection would not be complete until 20/6/16).

Key Stage 2 Reading

• 83.82% of pupils were at ARE



	ACADEMY	
•	TRUST	
	5/62 pupils had not made the progress expected The Powil Progress as it does not assess as a second as a sec	
	 The Pupil Premium children not progressing were the same as SEN children 	
	Boys performed less well than girls	
	Boys performed less well than girls	
	Writing	
	The higher and different expectations in writing were presenting a	
	challenge since 75.8% of children were not currently at ARE. However,	
	the children not progressing to ARE had low starting points.	
	Typically, boys' writing attainment was less than girls.	
	Mathematics	
	85.5% of pupils were on track to meet ARE - subject to tests results	
	Pupil progress is stronger in mathematics particularly for PP children.	
	Trustees asked about boys' writing and were advised that it was the	
	case that that boys took to writing later and needed more motivation.	
		ED to some of TD
	Trustees asked about summer born children in relation to meeting	EP to report at TB on 13 /7/16
	ARE. It was agreed that data for autumn, spring and summer might illuminate this.	0111377710
	marimate tris.	
	Trustees acknowledged that the new national curriculum, whilst not	
	having a significant impact on KS1, had had a major influence on KS2	
	where expectations were more in line with a 14 year old.	
7.4	Discussion and challenge	
	Trustees	
	 confirmed that the role of the EP and LGBs was to challenge SPs and hold them to account 	
	asked that Target Tracker was clearly aligned with School	
	Plans	
	 asked that LGBs maintained a focus on data scrutiny and 	
	ascertained that each LGB had a governor competent to take	
	the lead in this	
	 confirmed that writing was a particular challenge that needed a sustained focus from LGBs 	LGB chairs/EP/SPs
	 confirmed the role of the Assertive Mentoring strategy in 	to action as
	pupils making progress	necessary
8.	To Receive a Finance Report	
8.1	Finance report	
	The F&AC chair/SBM reported on the meeting held on 19 th May 2016	
	as follows:	
	Budget 2016/17	
	Budgetary information had been scrutinised in detail. It had been	
	noted that for 2016-2017 a revenue deficit of £16,810 and a capital	
	deficit of £55,349 were forecast resulting in a total in-year deficit of	
	£72,159. This was due to significant one-off costs including £35k for	
	Bobbing school sewage repairs and £38k for improvements need to	



Iwade school main playground.

Trust reserves could fund in-year deficits and that in 2019-2020 consolidated reserves were still forecast to exceed annual GAG income.

Iwade was forecast to enter a deficit in 2018/19 and Bobbing in 2019/2020.

It had been noted that unallocated reserves should be included in the budget.

The F&AC chair confirmed that the committee was content to recommend the budget to the Trust Board at its meeting on 26th May 2016.

Insurance arrangements

After consideration of the various options the committee had approved a move from the trust's current insurance provider to the government's RPA scheme wef 1/6/16.

Donation of new build

Further to the handover of the new build on 22/4/16, the chair confirmed that the committee had approved the entry of a donation to the trust with a contra entry to increase the value of the trust's property within the accounts.

Management accounts

The committee noted that the consolidated management accounts showed a year to date surplus of £177,775 with a forecast for an end of year surplus of £171,586. The committee accepted that high value expenditure takes place at the end of the financial year which would reduce the projected surplus.

The committee noted that cash-flow forecasts remained healthy until the end of the financial year.

8.2 End of Term Celebration

The EP explained that it was proposed to hold an end of term celebration for staff at an estimated cost of

Trustees were pleased to approve this item of expenditure.

Trustees asked that at a point in the proceedings there should be a

formal 'thank you' to all staff for their hard work and commitment over the year.

Chair/EP

9. **To Approve 2016-2017 Budget**

The board approved the 2016-2017 budget following the recommendation of the F &AC.

KW left the meeting at 5.50 p.m.

10. To Receive a Premises Report

Trustees noted that Judicium Education had identified a health and safety risk at Bobbing school of the school being hit by lightning. The



	1 RUST	
	estimated cost of installing lightning protection was £10k.	
	In discussion, trustees noted that the school building was adjacent to	
	much taller church which did have lightning protection. When the	
	school was under KCC control, the local authority had chosen not to	
	install lightning protection, including when a large extension had been	
	added in 2003. It was also noted that the school had 5-yearly fixed	
	wire testing (the most recent in 2015), the fire alarm system was	
	regularly tested and the school held regular fire evacuation drills.	
	Trustees noted that the cost might be covered by a CIF bid although	
	such a bid could not be made until December 2016 with the outcome,	
	if any, not being known in April 2017.	
	Trustees asked the SBM to check with other schools using the RPA	SBM by 13 /7/16
	scheme about lightning strike cover and agreed to review the matter	,
	at their next meeting on 13 /7/16.	
	at their next meeting on 13/7/10.	
	Trusteesnoted that the trust had received an up-dated Health and	
	Safety Report from Judicium that reflected the extensive work	
	• •	
	undertaken by the site team in addressing previously identified risks.	
	The F&C chair asked for details of costings for any further work that	
	needed to be undertaken at the next F&AC meeting on 8 /7/16.	SBM by 8 /7/16
	Trustees noted that a quote had been received for the new soakaway	
	required at Bobbing school but that KCC had considered it too high	
	and did not cover all the work required. The SBM was asked to provide	
	an up-date on the matter at the F&AC meeting on 8 /7/16.	
	an up date on the matter at the rane meeting on 0/1/10.	
11.	To Consider Key Staffing Priorities	
11.	To Consider Key Staffing Priorities	
11.	To Consider Key Staffing Priorities Trustees considered the trust's staffing structure and noted the inbuilt	
11.	To Consider Key Staffing Priorities Trustees considered the trust's staffing structure and noted the inbuilt succession planning from subject leaders to teaching and learning	
11.	To Consider Key Staffing Priorities Trustees considered the trust's staffing structure and noted the inbuilt succession planning from subject leaders to teaching and learning advisors to school principals. Trustees ascertained that the trust had	
11.	To Consider Key Staffing Priorities Trustees considered the trust's staffing structure and noted the inbuilt succession planning from subject leaders to teaching and learning advisors to school principals. Trustees ascertained that the trust had the capacity to appoint a school principal (including for any new	
11.	To Consider Key Staffing Priorities Trustees considered the trust's staffing structure and noted the inbuilt succession planning from subject leaders to teaching and learning advisors to school principals. Trustees ascertained that the trust had	
11.	To Consider Key Staffing Priorities Trustees considered the trust's staffing structure and noted the inbuilt succession planning from subject leaders to teaching and learning advisors to school principals. Trustees ascertained that the trust had the capacity to appoint a school principal (including for any new school joining the trust) from its existing staff resources.	
11.	To Consider Key Staffing Priorities Trustees considered the trust's staffing structure and noted the inbuilt succession planning from subject leaders to teaching and learning advisors to school principals. Trustees ascertained that the trust had the capacity to appoint a school principal (including for any new school joining the trust) from its existing staff resources. Trustees noted staff leavers at the end of the summer term and were	
11.	To Consider Key Staffing Priorities Trustees considered the trust's staffing structure and noted the inbuilt succession planning from subject leaders to teaching and learning advisors to school principals. Trustees ascertained that the trust had the capacity to appoint a school principal (including for any new school joining the trust) from its existing staff resources. Trustees noted staff leavers at the end of the summer term and were pleased to learn that the trust had been successful in appointing	
11.	To Consider Key Staffing Priorities Trustees considered the trust's staffing structure and noted the inbuilt succession planning from subject leaders to teaching and learning advisors to school principals. Trustees ascertained that the trust had the capacity to appoint a school principal (including for any new school joining the trust) from its existing staff resources. Trustees noted staff leavers at the end of the summer term and were	
11.	To Consider Key Staffing Priorities Trustees considered the trust's staffing structure and noted the inbuilt succession planning from subject leaders to teaching and learning advisors to school principals. Trustees ascertained that the trust had the capacity to appoint a school principal (including for any new school joining the trust) from its existing staff resources. Trustees noted staff leavers at the end of the summer term and were pleased to learn that the trust had been successful in appointing replacements.	
11.	To Consider Key Staffing Priorities Trustees considered the trust's staffing structure and noted the inbuilt succession planning from subject leaders to teaching and learning advisors to school principals. Trustees ascertained that the trust had the capacity to appoint a school principal (including for any new school joining the trust) from its existing staff resources. Trustees noted staff leavers at the end of the summer term and were pleased to learn that the trust had been successful in appointing replacements. Trustees asked about the about the appointment of a subject leader	
11.	To Consider Key Staffing Priorities Trustees considered the trust's staffing structure and noted the inbuilt succession planning from subject leaders to teaching and learning advisors to school principals. Trustees ascertained that the trust had the capacity to appoint a school principal (including for any new school joining the trust) from its existing staff resources. Trustees noted staff leavers at the end of the summer term and were pleased to learn that the trust had been successful in appointing replacements.	
11.	To Consider Key Staffing Priorities Trustees considered the trust's staffing structure and noted the inbuilt succession planning from subject leaders to teaching and learning advisors to school principals. Trustees ascertained that the trust had the capacity to appoint a school principal (including for any new school joining the trust) from its existing staff resources. Trustees noted staff leavers at the end of the summer term and were pleased to learn that the trust had been successful in appointing replacements. Trustees asked about the about the appointment of a subject leader for French and were advised that	
11.	Trustees considered the trust's staffing structure and noted the inbuilt succession planning from subject leaders to teaching and learning advisors to school principals. Trustees ascertained that the trust had the capacity to appoint a school principal (including for any new school joining the trust) from its existing staff resources. Trustees noted staff leavers at the end of the summer term and were pleased to learn that the trust had been successful in appointing replacements. Trustees asked about the about the appointment of a subject leader for French and were advised that Trustees noted that the trust had been very successful in training up	
11.	Trustees considered the trust's staffing structure and noted the inbuilt succession planning from subject leaders to teaching and learning advisors to school principals. Trustees ascertained that the trust had the capacity to appoint a school principal (including for any new school joining the trust) from its existing staff resources. Trustees noted staff leavers at the end of the summer term and were pleased to learn that the trust had been successful in appointing replacements. Trustees asked about the about the appointment of a subject leader for French and were advised that Trustees noted that the trust had been very successful in training up teaching assistants/non-teachers with a degree and that this strategy	
11.	Trustees considered the trust's staffing structure and noted the inbuilt succession planning from subject leaders to teaching and learning advisors to school principals. Trustees ascertained that the trust had the capacity to appoint a school principal (including for any new school joining the trust) from its existing staff resources. Trustees noted staff leavers at the end of the summer term and were pleased to learn that the trust had been successful in appointing replacements. Trustees asked about the about the appointment of a subject leader for French and were advised that Trustees noted that the trust had been very successful in training up	
11.	Trustees considered the trust's staffing structure and noted the inbuilt succession planning from subject leaders to teaching and learning advisors to school principals. Trustees ascertained that the trust had the capacity to appoint a school principal (including for any new school joining the trust) from its existing staff resources. Trustees noted staff leavers at the end of the summer term and were pleased to learn that the trust had been successful in appointing replacements. Trustees asked about the about the appointment of a subject leader for French and were advised that Trustees noted that the trust had been very successful in training up teaching assistants/non-teachers with a degree and that this strategy was being continued.	
11.	Trustees considered the trust's staffing structure and noted the inbuilt succession planning from subject leaders to teaching and learning advisors to school principals. Trustees ascertained that the trust had the capacity to appoint a school principal (including for any new school joining the trust) from its existing staff resources. Trustees noted staff leavers at the end of the summer term and were pleased to learn that the trust had been successful in appointing replacements. Trustees asked about the about the appointment of a subject leader for French and were advised that Trustees noted that the trust had been very successful in training up teaching assistants/non-teachers with a degree and that this strategy	
11.	Trustees considered the trust's staffing structure and noted the inbuilt succession planning from subject leaders to teaching and learning advisors to school principals. Trustees ascertained that the trust had the capacity to appoint a school principal (including for any new school joining the trust) from its existing staff resources. Trustees noted staff leavers at the end of the summer term and were pleased to learn that the trust had been successful in appointing replacements. Trustees asked about the about the appointment of a subject leader for French and were advised that Trustees noted that the trust had been very successful in training up teaching assistants/non-teachers with a degree and that this strategy was being continued.	
11.	Trustees considered the trust's staffing structure and noted the inbuilt succession planning from subject leaders to teaching and learning advisors to school principals. Trustees ascertained that the trust had the capacity to appoint a school principal (including for any new school joining the trust) from its existing staff resources. Trustees noted staff leavers at the end of the summer term and were pleased to learn that the trust had been successful in appointing replacements. Trustees asked about the about the appointment of a subject leader for French and were advised that Trustees noted that the trust had been very successful in training up teaching assistants/non-teachers with a degree and that this strategy was being continued. In respect of the trust's expansion strategy, trustees enquired about	
11.	Trustees considered the trust's staffing structure and noted the inbuilt succession planning from subject leaders to teaching and learning advisors to school principals. Trustees ascertained that the trust had the capacity to appoint a school principal (including for any new school joining the trust) from its existing staff resources. Trustees noted staff leavers at the end of the summer term and were pleased to learn that the trust had been successful in appointing replacements. Trustees asked about the about the appointment of a subject leader for French and were advised that Trustees noted that the trust had been very successful in training up teaching assistants/non-teachers with a degree and that this strategy was being continued. In respect of the trust's expansion strategy, trustees enquired about the likely time-frame and were advised that this was contingent on an	
11.	Trustees considered the trust's staffing structure and noted the inbuilt succession planning from subject leaders to teaching and learning advisors to school principals. Trustees ascertained that the trust had the capacity to appoint a school principal (including for any new school joining the trust) from its existing staff resources. Trustees noted staff leavers at the end of the summer term and were pleased to learn that the trust had been successful in appointing replacements. Trustees asked about the about the appointment of a subject leader for French and were advised that Trustees noted that the trust had been very successful in training up teaching assistants/non-teachers with a degree and that this strategy was being continued. In respect of the trust's expansion strategy, trustees enquired about the likely time-frame and were advised that this was contingent on an RI (requiring improvement) school being identified. The SBM noted	
	Trustees considered the trust's staffing structure and noted the inbuilt succession planning from subject leaders to teaching and learning advisors to school principals. Trustees ascertained that the trust had the capacity to appoint a school principal (including for any new school joining the trust) from its existing staff resources. Trustees noted staff leavers at the end of the summer term and were pleased to learn that the trust had been successful in appointing replacements. Trustees asked about the about the appointment of a subject leader for French and were advised that Trustees noted that the trust had been very successful in training up teaching assistants/non-teachers with a degree and that this strategy was being continued. In respect of the trust's expansion strategy, trustees enquired about the likely time-frame and were advised that this was contingent on an RI (requiring improvement) school being identified. The SBM noted that due diligence would take up to three months. To Consider Governance Documentation and Policies	
	Trustees considered the trust's staffing structure and noted the inbuilt succession planning from subject leaders to teaching and learning advisors to school principals. Trustees ascertained that the trust had the capacity to appoint a school principal (including for any new school joining the trust) from its existing staff resources. Trustees noted staff leavers at the end of the summer term and were pleased to learn that the trust had been successful in appointing replacements. Trustees asked about the about the appointment of a subject leader for French and were advised that Trustees noted that the trust had been very successful in training up teaching assistants/non-teachers with a degree and that this strategy was being continued. In respect of the trust's expansion strategy, trustees enquired about the likely time-frame and were advised that this was contingent on an RI (requiring improvement) school being identified. The SBM noted that due diligence would take up to three months.	



•	1 INUST	T
	cases, including the difference between a complaints and a concern.	
	The policy was adopted.	
13.	To Consider 'Academies Freedom' Document	
	Trustees considered the document 'Academy Freedoms – Options on	
	Teachers Terms and Conditions' and discussed options for varying	
	sickness pay and maternity leave arrangements. Trustees noted that	
	the trust currently operated according to the 'Burgundy Book'	
	(Conditions of Service for School Teachers in England and Wales).	
	Trustees agreed to maintain the status quo.	
	Mr. Foster left the meeting at 6.35 p.m.	
14.	To Consider Local Governing Body (LGB) Minutes	
	Trustees considered Bobbing and Iwade LGB minutes and noted:	
	•	
	 The timings of LGB/TB meetings needed to be reviewed so 	
	that they reflected the business undertaken in a more timely	
	manner. The EP and SPs were asked to review the schedule of	
	meetings to effect this.	
	meetings to effect this.	
	 Following interventions from the EP, it was noted that LGB 	
	minutes more clearly evidence discussion and challenge of the	
	SP's report and governance monitoring activities.	
	or a report and governance monitoring activities.	
	Trustees offered to help with the range of monitoring activities being	EP to inform
	undertaken	trustees of
	under taken	requirements.
15.	Date of Next Meeting	requirements.
13.	Wednesday, 13 th July at 4.00 p.m.	
16.	Any Other Business	
16.1	Alerts	
10.1	The SBM explained that in the light of the recent spate of alerts at	
	·	
	schools across the county, the trust's emergency plan had been	
16.2	reviewed and staff made aware.	
16.2	Thank You Letters	
	Trustees were advised that thank you letters had been sent to staff as	
46.0	appropriate.	
16.3	Netball	
	Trustees were pleased to learn of recent success in netball	
	competitions and asked the EP to convey their congratulations to all	
	concerned.	EP
16.	To Consider Confidentiality and Publication of Minutes	
	None	

		requirements.
15.	Date of Next Meeting	
	Wednesday, 13 th July at 4.00 p.m.	
16.	Any Other Business	
16.1	Alerts	
	The SBM explained that in the light of the recent spate of alerts at	
	schools across the county, the trust's emergency plan had been	
	reviewed and staff made aware.	
16.2	Thank You Letters	
	Trustees were advised that thank you letters had been sent to staff as	
	appropriate.	
16.3	Netball	
	Trustees were pleased to learn of recent success in netball	
	competitions and asked the EP to convey their congratulations to all	
	concerned.	EP
16.	To Consider Confidentiality and Publication of Minutes	
	None	
The m	eeting closed at 7.00 p.m.	
Signed	i	
Data		
Date_		

