

# Minutes of Meeting number TB 8 of the Trust Board held on Wednesday 13<sup>th</sup> July 2016 at 4.00 p.m. in the Green Room at Iwade School

**Present:** Mrs. Angela Edwards (Chair), Mrs. Katrina Ware (KW) (Executive Principal – EP), Mr.Simon Adcock (SA), Mr. Mark Foster (MF), Mr. Graeme Lloyd (GL) and Mr. Karl Wiesmath (KWi).

Clerk to the Trustees: Mr. Martin Hydes

No.	Item/detail	Action
	Trustees had received the following documents in advance of the	
	meeting:	
	<ul> <li>Minutes of Trust Board 6 meeting on 26<sup>th</sup> May 2016</li> </ul>	
	<ul> <li>Minutes of Bobbing LGB meeting on 9<sup>th</sup> May 2016</li> </ul>	
	Bobbing Statutory Assessments	
	Iwade Statutory Assessments	
	<ul> <li>Minutes of Iwade LGB meeting held on 4<sup>th</sup> July 2016</li> </ul>	
	• Iwade Termly Report – Term 5	
	<ul> <li>Minutes of Bobbing LGB meeting held on 27<sup>th</sup> June 2016</li> </ul>	
	Bobbing Termly Report – Term 5	
	• Finance Report from School Business Manager 13 <sup>th</sup> July 2016	
	Strategic and Reputational Risks	
	Policy Document – Whistleblowing	
	Governance Structure – September 2016	
1.	Welcome and Introduction	
	The Chair welcomed all to the meeting.	
2.	To Confirm that the Meeting is Quorate	
	The Chair ascertained that the meeting was quorate.	Clerk
3.	To Receive (and, if appropriate, accept) Apologies for Absence	
	Apologies were received from Mrs. Leah Goodwin – work commitment.	
	Apologies were also received from Mrs. Dee Stacey (School Business	
	Manager) – personal commitment. Both apologies were accepted.	Clerk
4.	Declaration of Business Interests	
	None declared other than those already registered.	
	The Clerk explained that the Record of Business Interests was currently	
	being up-dated and this would be shortly published on the website.	Clerk
5.	Minutes of Meeting TB5 held on 26 <sup>th</sup> May 2016	
	Page 1 Present Mr. Stuart Adcock should read Mr. Simon Adcock.	Chair/Clerk
	Subject to this amendment the minutes were accepted as a true and	
	accurate record and signed by the Chair.	
6.	Matters Arising from the Minutes	
6.1	6.3 To Consider Risk Assessment	
	MF and SA confirmed that they had scrutinised risk assessment	
6.2	documentation and would be reporting under item 10 below.	
6.2	2.2.3 School Improvement/7.2 Signage	CDM
	The EP confirmed that refurbishment of the reception areas at both	SBM to report on
	Bobbing and Iwade Schools was being completed during the summer	14/9/16



	break.	
6.3	7.3 Iwade ARE	
	The EP confirmed that data in respect of summer born children would	
	be included in the school plan.	EP ongoing
7.	To Consider Trust Board, Local Governing Body Membership Structure	
	and Recruitment	
7.1	Governance structure	
	Trustees considered a Governance Structure up-date effective	
	September 2016. It was noted that Mr. Graeme Lloyd would be	
	stepping down from the board at end of the summer term but	
	remaining as a Member of the Timu Academy Trust. Mr. Liam McHugh	
	would be taking his place as from 1 <sup>st</sup> September 2016.	
	Trustees noted that Academy Ambassadors had identified a candidate a	
	new member of the board. Trustees discussed adding to the current	
	total of 7 trustees and agreed that this could make the board top-	
	heavy. However, it was also noted that a vacancy could arise in the	
	future. As such, and noting that there was a vacancy on the Bobbing	
	LGB, trustees agreed that the Academy Ambassadors candidate might	
	be offered this position to gain an insight into the working of a school	
	within the trust with the prospect of joining the board at a later date.	
	,g	
	The Clerk informed trustees that Mrs. Sarah Gore of Academy	
	Ambassadors had recently asked for an up-date on the matter and that	
	he would inform her of the current position. Mrs. Gore had also asked	
	for details of the trust's chair and these had been provided.	Clerk
7.2	Board Agenda format	
	Trustees discussed revising the format of board meeting agendas and	
	agreed a version effective September 2016 (see sample attached).	
7.3	Meeting arrangements	
	Trustees confirmed the pattern of meetings for 2016-2017 as follows:	
	Board - 4 per annum	
	LGBs – 3 per annum	
	Finance - 4 per annum	
	Trustees discussed up/down communication between Board and LGBs	
	and confirmed that:	
	SP reports should follow an Ofsted format	
	LGB chairs should produce an executive summary for the LGB	
	clerk to submit to the Board clerk in a timely manner	
	The Board should feedback to LGBs promptly by either	
	conference call or e-mail on any important matter for attention	
	Trustees confirmed that the role of the Board was to hold individual	
	LGBs to account for the success of their school.	
7.4	Calendar, 2016-2017	
	Trustees discussed a draft calendar for 2016-2017 meetings and agreed	
	a schedule (see calendar attached).	



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	Trustees noted that there would be an initial Risk Management	SA/MF + School
	monitoring meeting before the Board meeting on 14/9/16 starting at	Business Manager
	3.00 pm.	and Clerk 14/9/16
	Trustees also noted that the EP would be providing examples of	
	performance management decisions for scrutiny by the Finance	
	Committee at its December meeting.	EP 5/12/16
	<b>6</b>	
	The EP confirmed that the first governor training session on 29 <sup>th</sup>	Members/Trustees
		· ·
_	September 2016 would be focused on preparations for Ofsted.	Governors
8.	To Consider Standards and Performance	
	Trustees considered statutory assessment outcomes for Dahking and	
	Trustees considered statutory assessment outcomes for Bobbing and	
	Iwade schools.	
	Bobbing	
	Outcomes for EYFS, Year 1, Year 2 and SATs indicated Ofsted grade	
	'Outstanding'	
	Iwade	
	Outcomes for EYFS, Year 1, Year 2 and SATs indicated Ofsted grade	
	'Good with outstanding features'	
	dood with outstanding reatures	
	In discussion trustees noted that:	
	<ul> <li>SAT outcomes reflected attainment and that progress data</li> </ul>	
	would be available in September 2016	
	<ul> <li>there were likely to be differences between Bobbing and Iwade</li> </ul>	
	since Bobbing was a smaller school	
	Since bobbing was a smaller school	
	• teacher assessments were higher than test results – a disparity	
	evident in other schools. Test papers had been seen as	
	challenging with questions more appropriate to secondary	
	pupils	
	<ul> <li>maths outcomes were better than in previous years</li> </ul>	
	,	
	<ul> <li>some children had not performed well on the day in the reading</li> </ul>	
	paper even getting the usually highly accessible question 1	
	, , , , , , , , , , , , , , , , , , , ,	
	wrong. Three children were having their reading paper re-	
	marked	
	Trustees asked about how the trust was responding to the test results	
	and were advised by the EP that reading was a focus in the 2016-2017	
	school plans and that KS2 staff would be used to model reading	
	practice.	
	practice.	
	A two steep an action of a house, where Daleking accessors to the control of	
	A trustee enquired about why Bobbing assessments were not shown	



for boys and girls separately and was informed that this was because an Iwade target had been to improve the performance at age appropriate of girls in reading, writing, maths and GPS so that their results were
of girls in reading, writing, maths and GPS so that their results were
above national outcomes and that they performed as well as boys
ado to national outcomes and that they position and as well as so,
A trustee asked about staffing shanges for 2016, 2017 and was informed
A trustee asked about staffing changes for 2016-2017 and was informed
that several staff would be moving between the two schools in addition
to two staff joining the school to teach in Year 3 and Year 4.
Trustees congratulated the teaching staff on their achievement of such
a fine set of results in the first year of new-style assessment.
a fine see of results in the most year of new style assessment.
9. To Consider Strategic Planning and Key Priorities
5. To consider strategic Flamming and key Friorities
In respect of expansion the EP informed trustees that details had been
recently received of some schools possibly joining the trust. However,
trustees would need to consider the time-frame for any proposed take-
over,
Trustees asked for an up-date at the board meeting on 14 <sup>th</sup> September
2016.
10. To Receive a Finance Report
10.1 Financial Summary
Trustees noted that a surplus of £179,000 was forecast for the y/e 31 <sup>st</sup>
August 2016. Expenditure on premises issues would be brought into
the 2015-2016 budget rather than 2016-2017 since next year's budget
was likely to be much tighter.
was likely to be indentighter.
Trustees also noted a Condition Improvement Fund (CIF) was being
Trustees also noted a Condition Improvement Fund (CIF) was being
prepared to replace the failed soakaway at Bobbing school.
Trustees acknowledged that cashflow remained healthy and that there
was no forecast need to draw on investments.
10.2 Risk Register
Trustees noted that risk register had been reviewed by trustees Messrs
Adcock and Foster.
In discussion trustees considered the following:
alconsoler it actes to to local earlier following.
Agreement that the impact score should be 1-3 and the
·
probability score 1-5
Noted that Child Protection was covered under item 3.07
<ul> <li>Premises manager to be asked about consequences of a loss of</li> </ul>
power on site
Confirmation that IT data was stored securely in the event of a
systems failure issue ( .07)
Procedures when an external supplier (e.g. catering) did not
deliver supplies
Procedures for monitoring staff after initial CRB check (item
2.05)
<ul> <li>Procedures for recruiting trustees/local governors with</li> </ul>



	ICUNI -	
	appropriate skills sets	
	Messrs Adcock and Foster agreed to investigate the above matters and	SA/MF by 14/9/16
	report to Board at its next meeting on 14 <sup>th</sup> September 2016. It was also	3, 4, 11, 3, 10
	noted that it was intended to have discrete meetings to consider risk	
	management issues at regular intervals throughout the year (see 7.4	
	above).	
	The Chair thanked Messrs Adcock and Foster for their proactive	
	response to risk management matters.	
	Mr. Foster and Mr. Wiesmath left the meeting at 5.45 p.m.	
10.3	Lightning Protection Risk Assessment	
	In absentia, the School Business Manager confirmed that she had had	
	clarification of the lightning protection issue at Bobbing School	
10.4	Premises issues	
	Trustees were reminded that plans were in hand for the completion of	
	a new YR play area and quotations were being obtained.	
	Trustees also noted that the Reception Areas at both Bobbing and	
	Iwade schools were being re-furbished during the summer holidays to	
	better project the 'Together Everyone Achieves More' philosophy of the	
10.5	Trust.	
10.5	Academies Financial Handbook  Trustees noted that an un dated Academies Financial Handbook had	Clerk to circulate
	Trustees noted that an up-dated Academies Financial Handbook had been published effective 1/9/16.	with draft
	The clerk was asked to circulate outline details to trustees.	minutes.
11.	To Consider LGB Reports	minutes.
11.1	Bobbing School	
	Trustees noted the following:	
	Effectiveness of leadership and management	
	Governor monitoring visits undertaken including: Budget 2016-	
	2017; SATs observation; Single Central Record; SEN; PSHE; The	
	meaning of resilience; moderation and pupil progress meetings;	
	and 6 residential visit.	
	The school plan incorporated suggestions for governor	
	visits/activities	
	<ul> <li>Assertive mentoring, behaviour, staff training, performance</li> </ul>	
	management and safeguarding met expectations	
	Quality of teaching, learning and assessment	
	<ul> <li>57.0% of teaching observed by senior management was</li> </ul>	
	Outstanding: 100.0% was Good (Term 4 figures)	
	Personal development, behaviour and welfare	
	Attendance in the YTD stood at 97.9%  Attendance in the YTD stood at 97.9%	
	• In term 5 91.5% (92.0%) of children stayed on green in class	
	time: 100.0% (99.0%) stayed on green during lunchtimes	
	Pupil Progress	
	Most pupils were on track at the end of term 5 but in Years 1,3  and 4 Maths, Writing and Boading peeded to improve	
	and 4 Maths, Writing and Reading needed to improve	
11 2		
11.2	Iwade School  Trustees noted the following:	



## Effectiveness of leadership and management

- Governor visits included SATs invigilation. It was expected that the programme of visits would be enhanced with a number of new governors joining the team
- Assertive mentoring, behaviour, staff training, performance management and safeguarding met expectations

# Quality of teaching, learning and assessment

• 25.0% of teaching observed by senior management was 'Outstanding': 56.25% of teaching was 'Good'. Interventions were in place to support the small number of teachers at grade 3 (one of whom is moving to another school)..

# Personal development, behaviour and welfare

- Attendance in the YTD stood at 96.56%
- The recent High Court decision on holidays in term time is likely to present challenge to the school
- In term 5 91.0% (92.2%) children stayed on green. The slight decrease was largely attributable to foundation and KS1 children who were still learning acceptable behaviours

#### **Pupil Progress**

- The school was on track to meet school targets for both Y1 and Y2 phonics
- Not all classes or pupils were making consistent progress e.g. maths in Y1,Y3 and Y5 (girls) and reading in Y2 and Y5.
   Interventions were in place
- Inconsistencies had also been identified for SEN reading and writing in Y2 and FSM Y5 reading. Interventions were in place

## 11.3 Discussion on LGB Reports

In discussion, trustees acknowledged the incorporation of monitoring visits into school plans. Trustees commented on the importance of focussing on effective monitoring with a clear indication of impact and any necessary to be taken by the school. Trustees asked that, where required, governors receive continuing support on the purpose of a monitoring visit including the consistent use of the relevant documentation. Trustees urged all governors to participate in the training opportunities the trust offered.

In respect of LGB minutes, trustees commented on some points and asked for clarification e.g.

## **Iwade**

- p.2. para. 6 why monitoring of evaluation by teachers for
   Grammar Hammer identified in term 2 had not been completed
- p.3 para. 6 the reason why one class had a significantly lower percentage staying on green for behaviour compared to other classes being 'unknown'.

#### **Bobbing**

 Page 5 item 8 why so many action points had been designated 'tbc'

The Chair commented that further to attending Bobbing and Iwade LGB meetings in the spring term she had e-mailed feedback to the relevant Chairs. Further visits would be made in the autumn term to provide on-



	going support and guidance	
	The Chair noted that she had been involved in meetings drawing up <b>the</b>	
	school plan for 2016-2017. Final details would be available at the Board	Chair/EP by
	meeting on 14/9/16	14/9/16
12.	To Consider Trust Documentation	
	Further to advice provided in the up-dated version of the Academies	
	Financial Handbook the trust's whistleblowing policy had been up-	
	dated.	
	Trustees were content to approve the up-dated version.	Clerk/SBM
13.	To Consider Governance Matters	
	See 7.2,7.3,7.4 above	
14.	Date of Next Meeting	
	Wednesday 14 <sup>th</sup> September 2016 at 4.00 Iwade School	
15.	Any Other Business	
15.1	Website	
	Trustees acknowledged the significant improvements that had been	
	made to the trust's website and the hard work of	
15.2	Thanks to Graeme Lloyd	
	The Chair, on behalf of the Board of Trustees, thanked Mr. Lloyd for his	
	significant contribution to the work of the Trust and noting that he	
	would be continuing to support TIMU in the role of Member.	
16.	To Consider Confidentiality and Publication of Minutes	
	None	

The meeting closed at 7.00 p.m.
Signed
Date

